

**Fourth Quarter 2022 Investor Presentation** 

**Member FDIC** 



## **Forward Looking Statements**

- This presentation contains "forward-looking statements" within the meaning of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by words such as "anticipates," "intends," "plans," "seeks," "believes," "estimates," "expects" and similar references to future periods. Examples of forward-looking statements include, but are not limited to, statements we make regarding our evaluation of macro-environment risks, Federal Reserve rate management, and trends reflecting things such as regulatory capital standards and adequacy. Forward-looking statements are based on our current expectations and assumptions regarding our business, the economy and other future conditions. Because forward-looking statements relate to the future, they are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict. Our actual results may differ materially from those contemplated by the forward-looking statements. We caution you therefore against relying on any of these forward-looking statements. They are neither statements of historical fact or guarantees or assurances of future performance. Important factors that could cause actual results to differ materially from those in the forward-looking statement include:
- the ability to attract new deposits and loans;
- demand for financial services in our market areas;
- competitive market-pricing factors;
- the adverse effects of public health events, such as the current COVID-19 pandemic, including governmental and societal responses;
- deterioration in economic conditions that could result in increased loan losses;
- actions by competitors and other market participants that could have an adverse impact on our expected performance;
- risks associated with concentrations in real estate-related loans;
- market interest rate volatility:
- stability of funding sources and continued availability of borrowings;
- risk associated with potential cyber threats;
- changes in legal or regulatory requirements or the results of regulatory examinations that could restrict growth;
- the ability to recruit and retain key management and staff;
- the ability to raise capital or incur debt on reasonable terms; and
- effectiveness of legislation and regulatory efforts to help the U.S. and global financial markets.
- There are many factors that could cause actual results to differ materially from those contemplated by forward-looking statements. Any forward-looking statement made by us in this presentation speaks only as of the date on which it is made. Factors or events that could cause our actual results to differ may emerge from time to time, and it is not possible for us to predict all of them. We undertake no obligation to update any forward-looking statement, whether as a result of new information, future developments or otherwise, except as may be required by law.





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## **Alpine Banks of Colorado**



Alpine Banks of Colorado Headquarters Glenwood Springs, Colorado





## Alpine Banks of Colorado Summary Information

(unaudited)

Ticker ALPIB

Total Assets \$6.32 Billion

Total Deposits \$5.52 Billion

Gross Loans \$3.91 Billion

Employees 827

Locations 39

ROA 1.16%

ROE 17.78%







# Financial Ratios for the Quarter ended 12/31/22

(unaudited)

Net Income Growth	22.98%
Annualized Deposit Growth	-1.59%
Annualized Loan Growth	14.67%
Efficiency Ratio	61.00%
Net Interest Margin (TE)	3.46%
NPA's to Total Assets	0.06%
Total Risk Based Capital	14.57%



# Alpine Banks of Colorado Stock Information as of 12/31/22

- Class B Non-Voting Common Stock
  - Traded on OTCQX® Best Market
  - Ticker: ALPIB
  - 8,509,432 shares outstanding
  - 150 for 1 stock split occurred 12/1/20
  - Dividends set at 1/150<sup>th</sup> of dividends on Class A Voting Common Stock
  - 1,192,983 shares issued at \$28.50 per share on July 18, 2022 to certain qualified institutional and accredited investors.
- Class A Voting Common Stock
  - 52,393 shares outstanding
  - Subject to Shareholders Agreement

### **Employee Ownership**

- Employee Stock Ownership Plan (ESOP) formed in 1983
- ESOP owns 22.8% of outstanding Class A Voting Common Stock as of 12/31/22
- Employees, Directors and their families own another 59% of voting shares through individual ownership as of 12/31/22

Source: Internal company reports as of 12/31/22





## Vision, Mission and Values

### **Vision**

"Alpine Bank will be the preferred financial services provider for individuals and businesses in the communities we serve in Colorado."

### **Mission**

"To help our customers, employees, shareholders and community members achieve their dreams."

### <u>Values</u>

Independence Integrity

Community Loyalty

Compassion





## **Executive Leadership**

<u>Name</u>	<u>Title</u>	Tenure at Alpine
J. Robert Young	Founder and Chairman	49 Years
Glen Jammaron	President and Vice Chairman	37 Years
Glenn Davis	Chief Development Officer	34 Years
Eric A. Gardey	Chief Financial Officer	33 Years
Jay Rickstrew	Chief Retail Officer	28 Years
Andrew Karow	Chief Operations Officer	26 Years
Rachel Gerlach	Chief Credit Officer	25 Years





## **Board of Directors**

Raymond T. Baker

Owner, Real Estate Management Firm

**Stephen Briggs** 

Former Banking Executive

**Linda Childears** 

Retired President & CEO – Daniels Fund

John W. Cooper

Marketing and Leadership Consultant

**Wally Dallenbach** 

**Professional Motor Racing Executive** 

**Glenn Davis** 

**Chief Retail Officer** 

**Terry Farina** 

Attorney at Law

**Norm Franke** 

President, Front Range Region

L. Kristine Gardner

Former Banking Executive

Peter N. Guy Investments Glen Jammaron
Vice Chairman and President

Thomas H. Kenning

Chief Administration Officer

**Stan Kornasiewicz** 

**Investment Consultant** 

**Steve Parker** 

Colorado Banking Leader

R. Bruce Robinson

Former Banking Executive

H. David Scruby

Former Banking Executive

Rodney E. Slifer

Vail Realtor

J. Robert Young

Founder and Chairman

**Margo Young-Gardey** 

Former Banking Executive

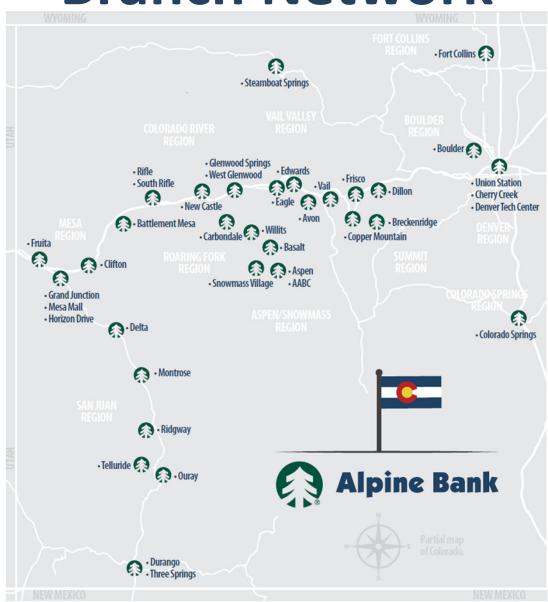
**Alison Vollbracht Winfield** 

**Educational Executive** 





## **Branch Network**







## **Community Involvement**

### Loyalty Debit Card Program

- Debit card program benefits local organizations supporting the community
- Ten cents per transaction donated to the program
- Nearly \$2.1 million donated to the program in 2022

#### Other Donations

\$3.3 million donated in 2022 above and beyond the Loyalty Debit Card program

### Federal Employee Loans

- Interest-free loans made to federal employees impacted by the 2019 government shutdown
- Third time in history we have run this program

#### Volunteer Time

- All employees receive three paid days off annually for volunteer efforts
- Over 9,000 hours of volunteer time reported in 2022 and over 8,000 hours in 2021

Source: Internal company reports as of 12/31/22





## **Environmental Initiatives**

#### ISO Certification

 International Organization for Standardization (ISO) 14001 certification for environmental management since 2006

#### Green Team

Grassroots employee-driven initiative started in 2005 to improve environmental practices

### Renewable Energy

All electricity generated from renewable sources or offset by Renewable Energy Credits

### Environment Loyalty Debit Card

Ten cents per transaction donated to local environmentally-focused organizations





## **Focus on Customer Service**

#### CARE

- Connect, Ask Questions, Recommend, Exceed
- Our commitment to deliver exceptional service and solutions that enhance our customers' experience

#### Net Promoter Score

- Net Promoter Score measures percentage of customers that would recommend a brand
- Alpine Bank's Net Promoter Score was 74 in 2022, compared to an average Net Promoter Score of 34 for the banking industry in 2022

Source: Net Promoter Score data from internal company resources and Satmetrix





## **Employee Volunteers in Action**













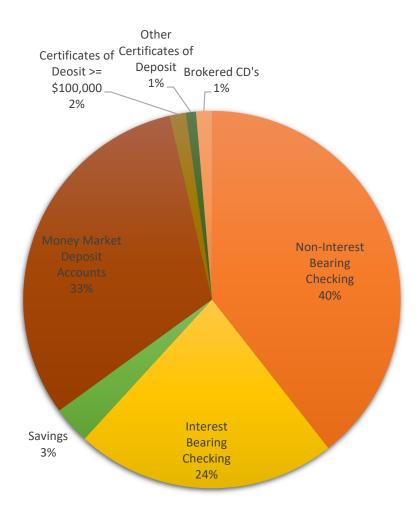
## **Key Differentiators**

- Core Deposit Base
- Diversified Loan Portfolio
- De Novo Market Expansion
- Talent Development
- Operational Efficiency
- Noninterest Income

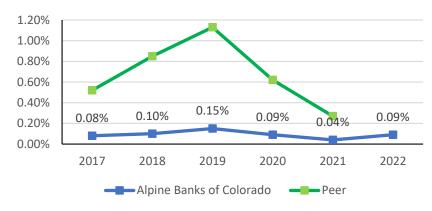




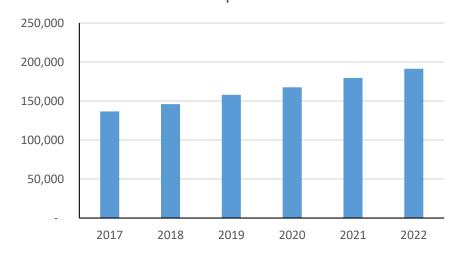
## Core Deposit Base



#### Cost of Interest-Bearing Deposits

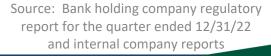


#### Total # of Deposit Accounts



Information as of December 31 for the year indicated

Peer group for all data in this presentation consists of bank holding companies with consolidated assets between \$3 billion and \$10 billion per the Federal Reserve's Bank Holding Company Performance Report







## **Colorado Deposit Market Share**

#### **Statewide**

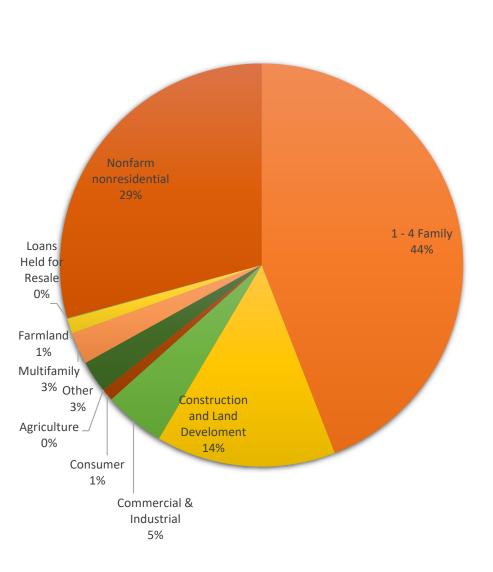
(as of June 30, 2022)

	Name	State (Headquarters)	Colorado Offices	Deposits (\$000)	Market Share
1	Wells Fargo Bank, N.A.	SD	131	41,808,963	20.37%
2	JPMorgan Chase Bank, N.A.	ОН	116	26,142,890	12.74%
3	Firstbank	СО	85	24,890,395	12.12%
4	U.S. Bank N.A.	ОН	108	22,137,260	10.78%
5	Bank of the West	CA	69	6,204,061	3.02%
6	Keybank, N.A.	ОН	57	5,941,662	2.89%
7	Alpine Bank	СО	38	5,537,026	2.70%
8	Bank of Colorado	СО	47	5,493,092	2.68%
9	BOK, N.A.	ОК	14	5,304,572	2.58%
10	Bank of America, N.A.	NC	22	4,589,006	2.37%

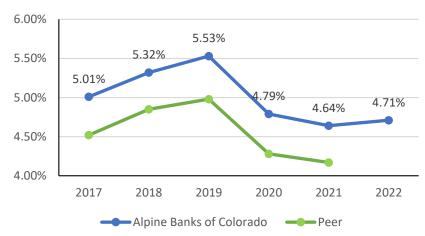




### **Diversified Loan Portfolio**



#### Yield on Loans and Leases (TE)



- 44% of loans are 1 to 4 Family
- 29% Commercial Real Estate (CRE) loans
- CRE concentrations are below regulatory guidance

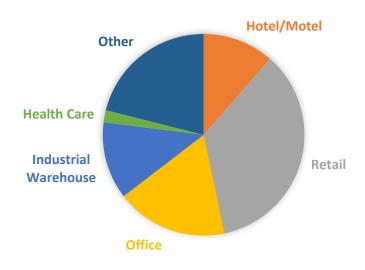
Information as of December 31 for the year indicated





### **Loan Portfolio Segmentation**

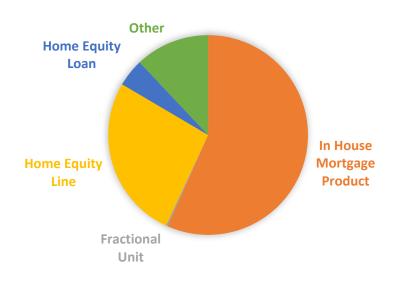
#### **COMMERCIAL REAL ESTATE**



## CONSTRUCTION AND LAND DEVELOPMENT



#### 1 - 4 FAMILY REAL ESTATE









- We have been building out a C & I Lending Department
- We believe there are strong opportunities in the Front Range market for C&I lending
- C&I lending employees come from a combination of outside hires and our existing lenders
- We have been building our C&I lending infrastructure since December 2017
- We are currently looking to grow our book of C&I lending business





### **De Novo Market Expansion**

- Entered the Front Range market in 2014 with our Union Station Branch
- We now have 6 locations in Front Range of Colorado
- Colorado Springs and Fort Collins branches have opened in the 4th Quarter 2022
- Proactively adding to the lending staff within our current footprint
- Constantly exploring new locations within Denver and along the Front Range

### Alpine Bank on the Front Range

- Union Station, Cherry Creek, and DTC branches have grown since opening:
  - Combined loans over \$680 million at 12/31/22
  - Combined deposits over \$398 million at 12/31/22
- Boulder branch opened in February 2019 :
  - Loans nearing \$192 million at 12/31/22
  - Deposits nearing \$69 million at 12/31/22
- Fort Collins branch opened in December 2022:
  - Operated for two years as an LPO
  - Loans nearing \$69 million at 12/31/22
  - Deposits nearing \$9 million at 12/31/22
- Colorado Springs branch opened in December 2022





## **Talent Development**

#### Officer Trainees

- 50-year history of hiring and training our own officer staff
- One-year training program for recent college graduates
- 8 Officer Trainees hired in 2020, 8 hired in 2021 and 13 in 2022

## Leadership Development

- In-house, comprehensive Leadership Training Program
- Created and led by Starquest Group, industry experts in leadership and sales development

### Commitment to Training

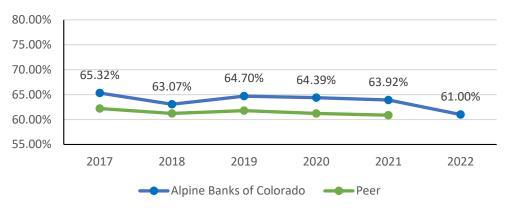
- Full-service internal training department
- Officers and employees are encouraged to engage in outside training related to their job functions
- Majority of officers attend the Graduate School of Banking at Colorado





## **Operational Efficiency**

#### **Efficiency Ratio**



### Average Assets Per Employee (in Millions)



Information as of December 31 for the year indicated

- Efficiency Ratio has improved during the rising interest rate environment
- Assets per Employee generally improving over time
- In-house expertise in process improvement

Source: Bank holding company regulatory reports





## **Noninterest Income**

### Wealth Management

- 27.5 employees working in Wealth Management as of 12/31/22
- Added two relationship managers and a fully staffed office in Denver in August 2019
- Assets under management of \$1.101 billion as of 12/31/22, down from \$1.153 billion as of 12/31/21
- Revenue for the year ended 12/31/21 was \$4,848,000
- Revenue for the year ended 12/31/22 was \$4,584,000

### Mortgage

- Origination of conforming and jumbo mortgages for sale on the secondary market
- Sold with servicing released
- Revenue for the year ended 12/31/21 was \$11,057,000
- Revenue for the year ended 12/31/22 was \$2,906,000

### Interchange

- Interchange income increased 15.1% annually from 2018 through 2022
- Revenue for the year ended 12/31/21 was \$15,392,000
- Revenue for the year ended 12/31/22 was \$17,143,000







## **Financial Information**





**Alpine Bank, Union Station** 

Alpine Bank, Boulder

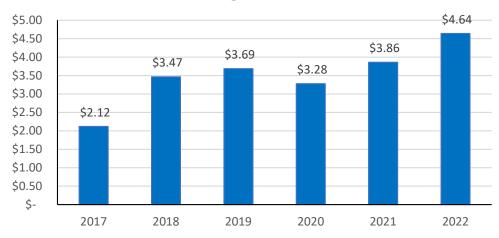




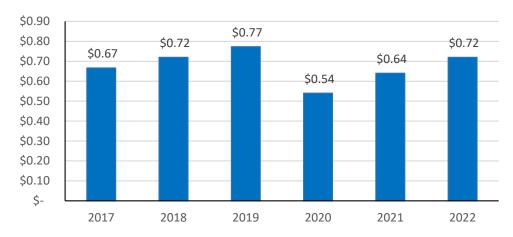
## **Shareholder Returns**

#### **Class B Shares**

#### **Earnings Per Share**



Dividends Per Share



- \*Information as of December 31 for the year indicated
- \*All share and per share amounts reflect the Company's 150-for-1 Class B stock split on December 1, 2020

- 17.0% Cumulative Average Growth Rate (CAGR) in Earnings Per Share for the 2018 to 2022 period
- Historically increasing dividends prior to COVID
- January 202 dividend increased to \$0.20 per share from \$0.18 per share in October 2022
- As of 12/31/2022:
  - 2.18% Dividend Yield
  - 7.1 times LTM EPS
  - 1.33 Price/Tangible Book

Source: Internal company reports as of 12/31/22 and S&P Global





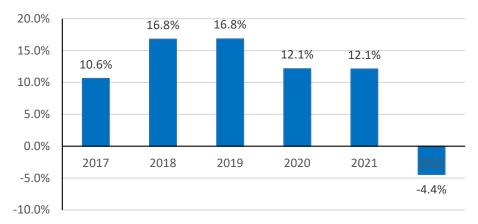
## **Tangible Book Value**

#### **Class B Shares**

Tangible Book Value Per Share



Increase in Tangible Book Value Per Share



- \*Information as of December 31 for the year indicated
- \*All share and per share amounts reflect the Company's 150-for-1 Class B stock split on December 1, 2020

- 10.4% CAGR in Tangible Book Value Per Share in the period 2018 to 2022
- July capital raise was accretive to Tangible Book Value
- Tangible Book Value Per Share negatively impacted over 2022 from Accumulated Other Comprehensive Loss

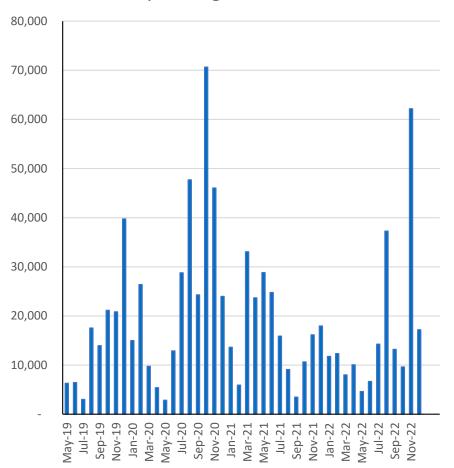
Source: S&P Global



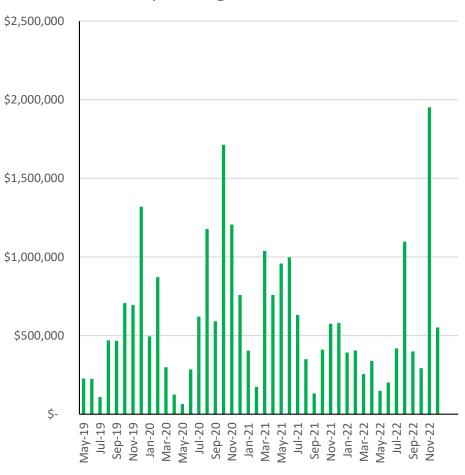


## **Trading Volume**





#### Monthly Trading Volume in Dollars



<sup>\*</sup>Information as of month end for the month indicated

Source: OTC Markets

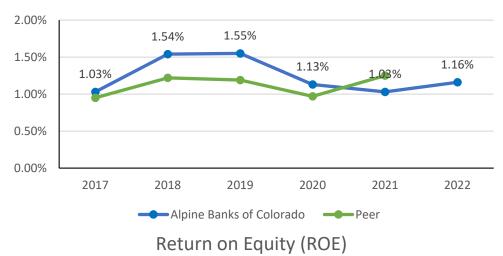


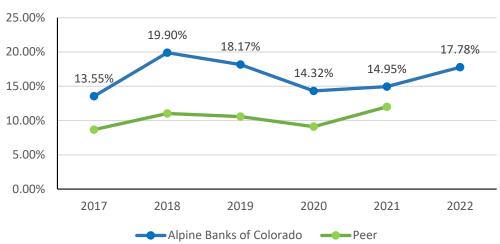
<sup>\*</sup>All share and per share amounts reflect the Company's 150-for-1 Class B stock split on December 1, 2020



## **Earnings Growth History**

Return on Assets (ROA)





- Historically outperformed peer group in both ROA and ROE
- ROA negatively impacted by \$5.6 million securities write-down in the first half of 2022
- 83<sup>rd</sup> percentile to peer group in ROE as of 12/31/21

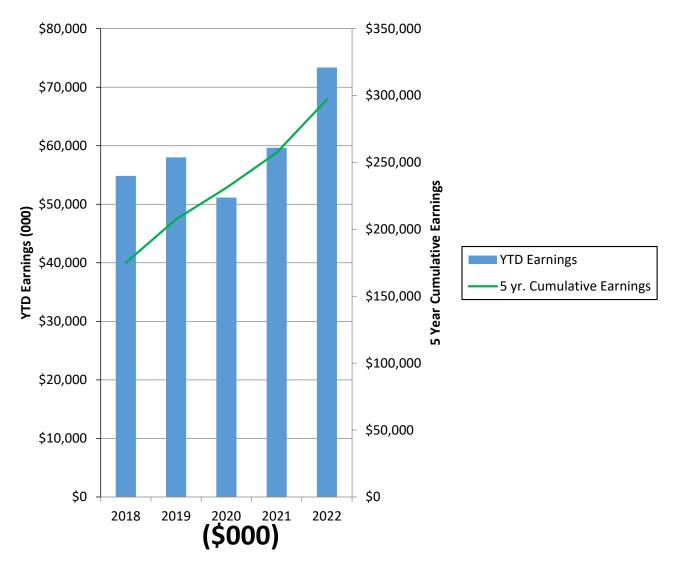
Information as of December 31 for the year indicated







## **Net Income 5 Year Growth**



Information as of December 31 for the year indicated  $% \left( 1\right) =\left( 1\right) \left( 1\right)$ 

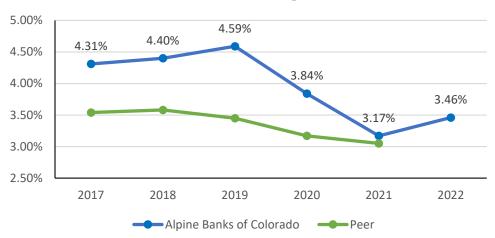




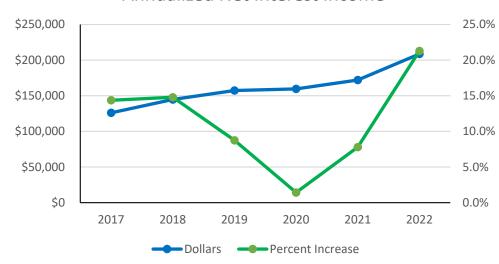


## **Net Interest Margin (TE)**

#### Net Interest Margin (TE)

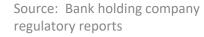


#### Annualized Net Interest Income



- Net Interest Margin
   (NIM) declined as
   general market rates fell
- NIM is responding positively to the rising rate environment

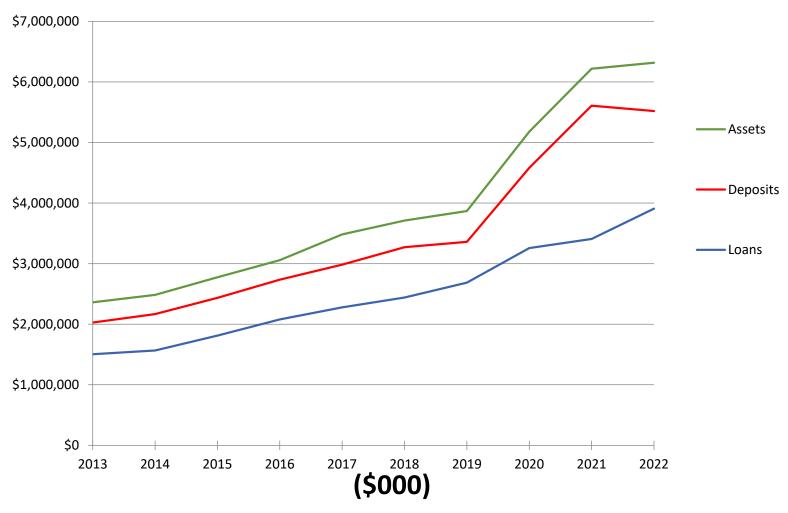
Information as of December 31 for the year indicated  $% \left( 1\right) =\left( 1\right) \left( 1\right)$ 







## **10 Year Growth Trends**



Information as of December 31 for the year indicated

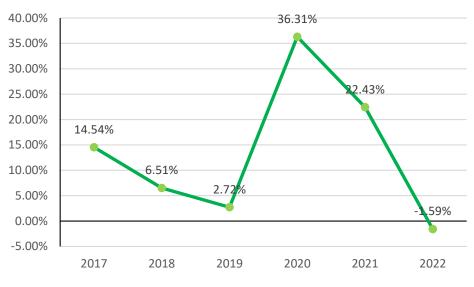




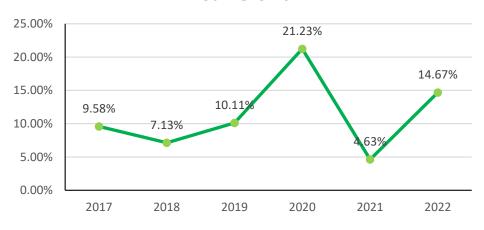


## **Deposit and Loan Growth History**

#### **Deposit Growth**



Loan Growth



- Deposits as of 12/31/22 include \$74.6 million in brokered CD's
- Loan Growth in 2020 net of PPP loans was 13.9%
- 12.4% CAGR in Deposits and 11.4% CAGR in Loans for the period 2018 to 2022

Information as of December 31 for the year indicated

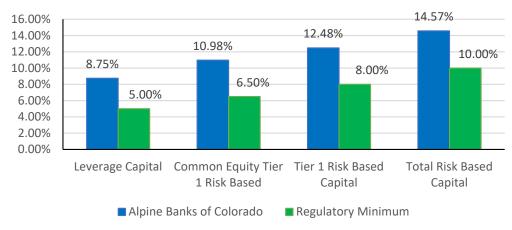
Source: Bank holding company regulatory reports



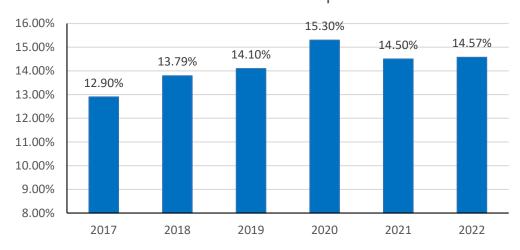


## **Capital Ratios**

#### **Regulatory Capital Ratios**



#### **Total Risk Based Capital**



Information as of December 31 for the year indicated

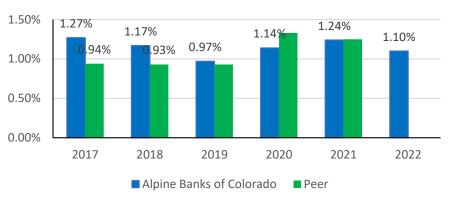
Source: Bank holding company regulatory reports

- Capital levels in excess of regulatory minimums
- Increase in capital levels with slower asset growth in 2018-2019 period
- 2020 increase in Total Risk Based Capital partially due to subordinated debt issuance



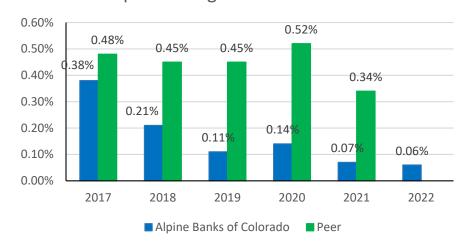
## **Asset Quality**

## Allowance for Loan and Lease Losses (ALLL) Percentage

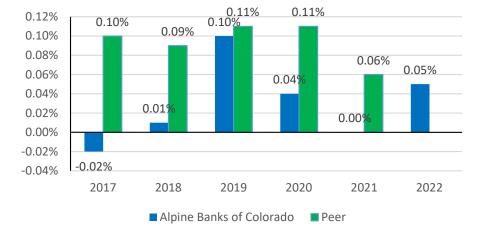


- ALLL 0.01% lower than peer group at 12/31/21
- Nonperforming assets at 0.06% as of 12/31/22 and have declined since 2017
- Net loan charge-off ratio of 0.05% for the full year of 2022

#### Non-performing Assets to Total Assets



Net Charge-offs to Average Loans



Information as of December 31 for the year indicated





## In Summary

- A unique culture and brand identity built around community and employee involvement creates our competitive advantage and is highlighted by:
  - Cost of interest bearing deposits of 0.09% for full year ended 12/31/22.
  - Exceptional customer loyalty represented by a Net Promoter Score of
     74
- Led by a team of experienced bankers consistently executing our strategic plan for over 50 years
- Predominantly owned by insiders who believe that superior performance over the long-run is the key to remaining independent
- Leading market position and brand visibility in vibrant and growing markets
- We focus on markets, products and customers that we know and avoid concentrations of risk



## **Contact Information**

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